990 **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

| Α | For the | 2023 calend | dar year, or tax year beginning | 07/01/2023 | and ending | 06/30/ | 2024 | | | | | | |
|-----------------------------|--------------|--|--|---------------------------------------|--------------------------|-------------------|-----------------|--------------------------------|--|--|--|--|--|
| В | Check if | applicable: | C Name of organization VERMON | IT STUDENT DEVELOP | MENT FUND INC | | D Emple | oyer identification number | | | | | |
| | Address | change | Doing business as Vermont So | cholarship Fund | | | | 03-0367034 | | | | | |
| $\overline{\Box}$ | Name ch | ange | Number and street (or P.O. box if | mail is not delivered to stree | t address) | Room/suite | E Teleph | none number | | | | | |
| $\overline{\Box}$ | Initial retu | • | 10 East Allen St PO Box 2000 | | · | | | 802-654-3714 | | | | | |
| $\overline{\Box}$ | | rn/terminated | City or town, state or province, co | | stal code | | | | | | | | |
| Ħ | Amended | | Winooski, VT 05404 | ,, | | | G Gross | receipts \$ 14,201,902 | | | | | |
| \exists | | on pending | F Name and address of principal off | icer: Scott Giles | | H(a) Is this a gr | | or subordinates? Yes No | | | | | |
| ш | пррпоат | on pending | 10 East Allen St PO Box 2000 | | | 1 | | es included? Yes No | | | | | |
| $\overline{}$ | Tax-exen | npt status: | 501(c)(3) 501(c) (| | 947(a)(1) or 527 | | | ee instructions. | | | | | |
| . | | <u>'</u> | ww.vsac.org/vsf |) (moort 110.) 1 | 717 (d)(1) 01 <u>027</u> | H(c) Group e | | | | | | | |
| | | | Corporation Trust Associa | tion Other | L Year of for | | | of legal domicile: VT | | | | | |
| | art I | Summa | | uion 🗀 Other | L Teal Of Ion | mation. 2000 | W State | or legal dornicile. VI | | | | | |
| | | | - | ion or most significant | activities. The | | | dente of Dente Indiana. | | | | | |
| a) | ' | | scribe the organization's miss | | | | | | | | | | |
| õ | | Fund is to seek, invest and maintain monetary and other support for scholarships and other financial assistance to individuals seeking a post secondary education or training. | | | | | | | | | | | |
| шa | | | | | | | | | | | | | |
|) Ve | | Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. | | | | | | | | | | | |
| ŏ | | | f voting members of the gove | | • | | 3 | 11 | | | | | |
| ∞ δ | 1 | | findependent voting member | • | • • | • | 4 | 11 | | | | | |
| iţie | 1 | | ber of individuals employed in | • | | | 5 | 0_ | | | | | |
| Activities & Governance | 1 | | ber of volunteers (estimate if | • • | | | 6 | 0 | | | | | |
| ĕ | | | lated business revenue from | , ,,, | | | 7a | 0 | | | | | |
| | b | Net unrelat | ted business taxable income | from Form 990-T, Par | t I, line 11 | <u> </u> | 7b | 0 | | | | | |
| | | | Prior Yea | r | Current Year | | | | | | | | |
| Φ | 8 | Contribution | ons and grants (Part VIII, line | 205,782 | 13,330,920 | | | | | | | | |
| ž | 9 | Program so | ervice revenue (Part VIII, line | 2g) | | | 0 | 0 | | | | | |
| Revenue | 10 | Investment | t income (Part VIII, column (A |), lines 3, 4, and 7d) | | 2 | 256,011 | 388,781 | | | | | |
| Œ | 11 | Other reve | nue (Part VIII, column (A), line | es 5, 6d, 8c, 9c, 10c, a | nd 11e) | | 0 | 0 | | | | | |
| | 1 | | nue-add lines 8 through 11 (n | | • | 10,4 | 61,793 | 13,719,701 | | | | | |
| | + | | d similar amounts paid (Part I | 52,137 | 13,154,249 | | | | | | | | |
| | 1 | | aid to or for members (Part IX | 0 | | | | | | | | | |
| S | 1 | | ther compensation, employee | | | | 0 | | | | | | |
| Expenses | 1 | | al fundraising fees (Part IX, c | | | | 0 | 0 | | | | | |
| þer | | | raising expenses (Part IX, col | | 0 | | | | | | | | |
| Ä | 1 | | enses (Part IX, column (A), lin | | <u>.</u> | | 0 | 8,030 | | | | | |
| | 1 | - | enses. Add lines 13–17 (must | · · · · · · · · · · · · · · · · · · · | (Δ) line 25) | 0.0 | 52,137 | 13,162,279 | | | | | |
| | | | ess expenses. Subtract line 1 | = - | | | 09,656 | 557,422 | | | | | |
| - × | | | 33 expenses. Oubtract line 1 | O HOITIME IZ | | Beginning of Curr | | End of Year | | | | | |
| ets o | 20 | Total accet | ts (Part X, line 16) | | | | | | | | | | |
| Net Assets or Fund Balances | 21 | | ities (Part X, line 26) | | | | 166,171 | 25,220,619 | | | | | |
| und/ | 22 | | or fund balances. Subtract li | | | | 121,366 | 12,734,240 | | | | | |
| _ | art II | | re Block | ine 21 hom line 20 | | 10,0 |)44,805 | 12,486,379 | | | | | |
| | | | | | | | | | | | | | |
| | | | r, I declare that I have examined this te. Declaration of preparer (other than | | | | | my knowledge and belief, it is | | | | | |
| | | I | | | | | | | | | | | |
| Sig | nn | Signature | of officer | | | Dat | | | | | | | |
| _ | _ | | | | | Dai | .e | | | | | | |
| He | ere | | Metzler, VP of Finance/CFO | | | | | | | | | | |
| | | · · · · · | rint name and title | I | | . | | | | | | | |
| Pa | id | Print/Type | e preparer's name | Preparer's signature | | Date | Check [| _ | | | | | |
| | epare | r | | | | | self-emp | ployed | | | | | |
| | e Only | L Cirror's man | ne | | | Firm's | s EIN | | | | | | |
| _ | | Firm's add | dress | | | Phone | e no. | | | | | | |
| Ma | y the IR | S discuss | this return with the preparer s | shown above? See ins | tructions | | | . Yes No | | | | | |

| Part | |
|------|---|
| 4 | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: The Vermont Scholarship Fund is a 501(c)(3) charitable affiliate of the Vermont Student Assistance Corporation. Our mission is to |
| | provide scholarships to Vermonters through gifts from individual donors and philanthropic sources. Together with our Donors we |
| | make it possible for more Vermonters to aim higher, go further, and build something better for themselves, for their families, for |
| | (Continued on Schedule O, Statement 1) |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| _ | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 13,154,249 including grants of \$ 13,154,249) (Revenue \$ 0) |
| ··u | Scholarships were awarded and disbursed to 3,527 students to support their pursuit of higher education. |
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| 4b | (Code:) (Expenses \$including grants of \$) (Revenue \$) |
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| | (O. I |
| 4c | (Code:) (Expenses \$including grants of \$) (Revenue \$) |
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| 4d | Other program services (Describe on Schedule O.) |
| ru | (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) |
| 4e | Total program service expenses 13.154.249 |

| Part I | V | Checklist o | f Required | Schedul | es | | | | | | | |
|--------|-------|-----------------|------------|------------|-----------|--------|----------|--------|------|-----------|---------|---------|
| 1 | ls th | ne organization | described | in section | 501(c)(3) | or 494 | 47(a)(1) | (other | than | a private | foundat | ion)? / |

| | | | Yes | No |
|-----|--|-----|-----|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | ~ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I | 3 | | , |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | ~ |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | , |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | ~ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> | 7 | | , |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III | | | <i>'</i> |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i> | 9 | | |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V </i> | 10 | ~ | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | | , |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | , |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | ~ |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i> | 11d | | ~ |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | ~ | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | , |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | , |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | ~ | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | ~ |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | ~ |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | , |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | , |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | | ~ |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions | 17 | | ~ |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i> | 18 | | ~ |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | ~ |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | ~ |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | , |
| | | | | |

| Part I | V Checklist of Required Schedules (continued) | | - | |
|----------|---|-----------|-----|---------------------------------------|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | , | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | ~ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | , |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I | 25a | | _ |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | , |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | 230 | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | ' |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key | | | |
| | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee | | | |
| | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | 1 |
| 28 | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions). | 21 | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | ~ |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| 29 | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M | 28c 29 | | ~ |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | ~ |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | 31 | | <i>'</i> |
| 00 | complete Schedule N, Part II | 32 | | ~ |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | | ~ |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | |
| 05- | or IV, and Part V, line 1 | 34 | ~ | |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | ~ |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | _ |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | _ |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | , | |
| Part | | _ 30 | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| _ | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | | | |
| b C | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | - | | |
| C | reportable gaming (gambling) with backup withholding rules for reportable payments to vehdors and | 10 | ., | |

| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No |
|--------|--|----------|-----|---------------------------------------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 0 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | > |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | / |
| b | If "Yes," enter the name of the foreign country | ти | | Ť |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | ~ |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | > |
| C | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | > |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | | > |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | _ | | |
| | required to file Form 8282? | 7c | | ~ |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7e | | / |
| e f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?. | 76 7f | | ~ |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | ~ |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | ~ |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | - |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| . b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| a | Gross income from members or shareholders | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | ~ |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 45 | | |
| | | 15 | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| 16 | If "Yes," see the instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | / |
| .0 | If "Yes," complete Form 4720, Schedule O. | 10 | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities | | | |
| - | that would result in the imposition of an excise tax under section 4951, 4952, or 4953? | 17 | | |
| | If "Yes," complete Form 6069. | | | |

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 11 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 11 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 ~ Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed None 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Upon request Other (explain on Schedule O) Own website ✓ Another's website Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records. Meghan Metzler, (802)654-3721

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| ☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. | | | | | | | | | | |
|--|---|-------------------------|-----------------------|-----------|------------------------|------------------------------|--------|---|--|---|
| | | | | | C) | | | | | |
| (A) Name and title | (B) Average | | | neck | | e than o | | (D) Reportable | (E) Reportable compensation | (F) Estimated amount |
| | hours per week (list any hours for related organizations below dotted line) | Individua or directo | Institutional trustee | a Officer | lirect Key employee | Highest compensated employee | Former | compensation from the organization (W-2/ 1099-MISC/ 1099-NEC) | compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC) | of other compensation from the organization and related organizations |
| | | | ď | | | ated | | | | |
| Scott A Giles | 0.20 | | | | | | | | | |
| President and CEO& | 37.50 | | | ~ | | | | 0 | 327,394 | 69,809 |
| Thomas A Little | 1.00 | | | | | | | | | |
| VP & General Counsel | 37.50 | | | ~ | | | | 0 | 244,205 | 51,187 |
| Patrick J Leduc | 0.20 | | | | | | | | | |
| VP & COO | 37.50 | | | ~ | | | | 0 | 222,037 | 68,390 |
| Michael R Stuart | 0.20 | | | | | | | | | |
| VP of Finance & CFO | 22.50 | | | ~ | | | ~ | 0 | 115,937 | 42,027 |
| Marilyn J Cargill | 0.20 | | | | | | | | | |
| VP of Financial Aid Services and Research | 37.50 | | | ~ | | | ~ | 0 | 125,457 | 30,853 |
| Dorothy R Mitchell | 0.00 | | | | | | | | | |
| Chair | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| Martha P Heath | 0.00 | | | | | | | | | |
| Vice Chair & Programs & Services Comm. Chair | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| David Larsen | 0.00 | | | | | | | | | |
| Secretary & Corporate Governance Comm. Chair | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| Clarence Davis | 0.00 | | | | | | | | | |
| Director | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| Michael K Smith | 0.00 | | | | | | | | | |
| Chair Finance Committee | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| John McSoley | 0.00 | | | | | | | | | |
| Chair Audit Committee | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| Tim Chamberlin | 0.00 | | | | | | | | | |
| Director | 1.00 | ' | | | | | | 0 | 0 | 0 |
| Caleb Elder | 0.00 | | | | | | | | | |
| Director | 1.00 | ~ | | | | | | 0 | 0 | 0 |
| Ryan Dulude | 0.00 | | | | | | | | | |
| Director | 1.00 | ~ | | | | | | 0 | 0 | 0 |

| Part | VII Section A. Officers, Directors, 1 | Trustees, | Key I | Em | plo | yee | s, an | ıd F | lighest Compe | ensated Emplo | oyees (co | ontinued) |
|--------|---|-----------------------|----------------------------------|-----------------------|---------|--------------|------------------------------|-----------|-------------------------|------------------------------|------------|-----------------------|
| | | | | | (| C) | | | | | | |
| | (A) | (B) | (-1 | 4 1 | | ition | | | (D) | (E) | | (F) |
| | Name and title | Average | | | | | e than o is both | | Reportable | Reportable | | ed amount |
| | | hours per week | | | dac | direct | or/trus | tee) | compensation from the | compensation from related | | other ensation |
| | | (list any | Individual to | Insti | Officer | Key employee | High emp | Former | organization (W-2/ | organizations (W-2 | / from | m the |
| | | hours for related | /idua | tutio | èr | emp | lest o | ner | 1099-MISC/ 1099-NEC) | 1099-MISC/ 1099-NEC) | | ation and ganizations |
| | | organizations | or the | nal | | oloye | e | | , | , | | |
| | | below dotted line) | ndividual trustee or director | institutional trustee | | ф | pens | | | | | |
| | | | | e | | | Highest compensated employee | | | | | |
| Mike I | Pieciak | 0.00 | | | | | | | | | | |
| Direct | or | 1.00 | 1 | | | | | | 0 | C | | 0 |
| Ann E | Cummings | 0.00 | | | | | | | | | | |
| Direct | or | 1.00 | ~ | | | | | | 0 | C |) | 0 |
| Megh | an Metzler | 0.20 | | | | | | | | | | |
| VP of | Finance & CFO | 37.50 | | | ~ | | | | 0 | C |) | 0 |
| | | | - | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | - | | | | | | | | | |
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| | | | - | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | - | | | | | | | | | |
| | Subtotal | | | | | | | | 0 | 1,035,030 | 1 | 262,266 |
| C | Total from continuation sheets to Part | VII. Sectio | n A | • | • | • | | • | 0 | 1,035,030 | <u>'</u> | 202,200 |
| d | Total (add lines 1b and 1c) | | | | | | | | 0 | 1,035,030 |) | 262,266 |
| 2 | Total number of individuals (including | but not | limite | ed 1 | to 1 | thos | se lis | ted | above) who re | | | |
| | reportable compensation from the organi | zation | | | | | | | 0 | | | |
| | | | | | | | | | | | | Yes No |
| 3 | Did the organization list any former of | | | | | | | | | | d | |
| _ | employee on line 1a? If "Yes," complete s | | | | | | | | | | 3 | V |
| 4 | For any individual listed on line 1a, is the organization and related organizations | | | | | | | | | | | |
| | individual | _ | an p | 130 | ,000 | ו יינ | 1 10 | S, | complete scree | dule J loi suc | | . 4 |
| 5 | Did any person listed on line 1a receive of | | omne | nea | tion | fro | · · m an\ | . un | related organiza | tion or individus | 4 | V |
| Ū | for services rendered to the organization | | | | | | | | | | 5 | V |
| Secti | on B. Independent Contractors | <u> </u> | | | | | | | , | | | |
| 1 | Complete this table for your five high | | | | | | | | | | | |
| | compensation from the organization. Rep | ort comper | nsation | n fo | r the | e ca | lenda | r ye | ear ending with or | within the orga | nization's | tax year. |
| | (A) | | | | | | | | (B) | | (C) | |
| | Name and business add | ress | | | | | | | Description of sen | vices | Compensa | tion |
| None | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 2 | Total number of independent contractor | rs (includi | ng bi | ıt n | ot | limi | ted to | ⊥ o th | nose listed abov | re) who | | |
| | received more than \$100,000 of compens | | | | | | | | 0 | | | |

Part VIII Statement of Revenue

| | | Check if Schedule | Осо | ntains a re | spon | ise or note to ar | ny line in this Pa | ırt VIII . . . | | |
|---|-----|---------------------------|---------|-------------|---------|-------------------|----------------------|--|--------------------------------------|--|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| is, is | 1a | Federated campaign | ns . | | 1a | 0 | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues | | | 1b | 0 | | | | |
| ع و | С | Fundraising events | | | 1c | 0 | | | | |
| rts, | d | Related organization | | | 1d | 0 | | | | |
| | е | Government grants | | | 1e | 9,318,527 | | | | |
| ns, | f | All other contribution | | | | | | | | |
| tio er S | | and similar amounts no | ot incl | uded above | 1f | 4,012,393 | | | | |
| ള | g | Noncash contribution | ons in | cluded in | | | | | | |
| a d | | lines 1a-1f | | | 1g | \$ 0 | | | | |
| a a | h | Total. Add lines 1a- | -1f . | | | | 13,330,920 | | | |
| | | , | | | | Business Code | | | | |
| Ce | 2a | | | | | | | | | |
| ه ≧ | b | | | | | | | | | |
| gram Ser Revenue | С | | | | | | | | | |
| E Š | d | | | | | | | | | |
| P. B. | e | | | | | | | | | |
| Program Service Revenue | f | All other program se | | | | | | | | |
| _ | g | Total. Add lines 2a- | | | | | 0 | | | |
| | 3 | Investment income | (incl | uding divid | dends | s, interest, and | | | | |
| | | other similar amoun | | | | | 292,056 | 0 | 0 | 292,056 |
| | 4 | Income from investr | nent o | of tax-exem | npt bo | and proceeds | 0 | 0 | 0 | 0 |
| | 5 | 5 | | | | - | 0 | 0 | 0 | 0 |
| | | • | | (i) Real | | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | | | | | | | |
| | b | Less: rental expenses | 6b | | | | | | | |
| | С | Rental income or (loss) | 6с | | 0 | 0 | | | | |
| | d | Net rental income o | r (los | s) | | | | | | |
| | 7a | Gross amount from | | (i) Securit | | (ii) Other | | | | |
| | | sales of assets | | | | _ | | | | |
| | | other than inventory | 7a | 57 | 8,926 | 0 | | | | |
| <u>e</u> | b | Less: cost or other basis | | | | | | | | |
| Revenue | | and sales expenses . | 7b | 48 | 2,201 | 0 | | | | |
| ě | С | Gain or (loss) | 7c | 9 | 6,725 | 0 | | | | |
| | d | Net gain or (loss) | | | | | 96,725 | 0 | 0 | 96,725 |
| Other | 8a | Gross income from | m fu | ndraising | | | | | | |
| δ | | events (not including | | 0 | | | | | | |
| | | of contributions rep | | | | | | | | |
| | | 1c). See Part IV, line | e 18 | | 8a | | | | | |
| | b | Less: direct expense | es . | | 8b | | | | | |
| | С | Net income or (loss) | | | g eve | nts | | | | |
| | 9a | Gross income f | | | | | | | | |
| | | activities. See Part I | | | 9a | | | | | |
| | | Less: direct expens | | | 9b | | | | | |
| | | Net income or (loss) | | | tivitie | es | | | | |
| | 10a | Gross sales of ir | | | | | | | | |
| | | returns and allowan | | | 10a | | | | | |
| | | Less: cost of goods | | | 10b | | | | | |
| | С | Net income or (loss) |) trom | sales of in | vento | 1 | | | | |
| Sn | | | | | | Business Code | | | | |
| ge ee | 11a | | | | | | | | | |
| scellaneo Revenue | b | | | | | | | | | |
| e Se | C | | | | | | | | | |
| Miscellaneous Revenue | d | All other revenue | | | | | | | | |
| | е | Total. Add lines 11a | | | | | 0 | | | |
| | 12 | Total revenue. See | instr | uctions . | | | 13,719,701 | 0 | 0 | 388,781 |

Part IX Statement of Functional Expenses

| | t include amounts reported on lines 6b, 7b, , and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|----------|--|-----------------------|------------------------------|-------------------------------------|--------------------------|
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | general expenses | ехрепзез |
| 2 | Grants and other assistance to domestic | 0 | 0 | | |
| _ | individuals. See Part IV, line 22 | 13,154,249 | 13,154,249 | | |
| 3 | Grants and other assistance to foreign | 10,104,247 | 10,104,247 | | |
| | organizations, foreign governments, and | | | | |
| | foreign individuals. See Part IV, lines 15 and 16 | 0 | 0 | | |
| 4 5 | Benefits paid to or for members | 0 | 0 | | |
| • | trustees, and key employees | 0 | 0 | 0 | 0 |
| 6 | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | 0 | 0 | 0 |
| 7 | Other salaries and wages | 0 | 0 | 0 | 0 |
| 8 | Pension plan accruals and contributions (include | | J | | |
| | section 401(k) and 403(b) employer contributions) | 0 | 0 | 0 | 0 |
| 9 | Other employee benefits | 0 | 0 | 0 | 0 |
| 10 | Payroll taxes | 0 | 0 | 0 | 0 |
| 11 | Fees for services (nonemployees): | | | | |
| a | Management | 0 | 0 | 0 | 0 |
| b | Legal | 0 | 0 | 0 | 0 |
| c d | Accounting | 0 | 0 | 0 | 0 |
| e | Professional fundraising services. See Part IV, line 17 | 0 | U | U | 0 |
| f | Investment management fees | 0 | 0 | 0 | 0 |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 11g expenses on Schedule O.) . | 0 | 0 | 0 | 0 |
| 12 | Advertising and promotion | 0 | 0 | 0 | 0 |
| 13 | Office expenses | 0 | 0 | 0 | 0 |
| 14 15 | Information technology | 0 | 0 | 0 | 0 |
| 16 | Royalties | 0 | 0 | 0 | 0 |
| 17 | Travel | 0 | 0 | 0 | 0 |
| 18 | Payments of travel or entertainment expenses | - | | | <u> </u> |
| | for any federal, state, or local public officials | 0 | 0 | 0 | 0 |
| 19 | Conferences, conventions, and meetings . | 0 | 0 | 0 | 0 |
| 20 | Interest | 0 | 0 | 0 | 0 |
| 21 | Payments to affiliates | 8,030 | 0 | 8,030 | 0 |
| 22 23 | Depreciation, depletion, and amortization . Insurance | 0 | 0 | 0 | 0 |
| 23 24 | Other expenses. Itemize expenses not covered | 0 | 0 | 0 | 0 |
| | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 24e expenses on Schedule O.) | | | | |
| а | | | | | |
| b | | | | | |
| C | | | | | |
| d | All other expenses | 0 | 0 | 0 | |
| е 25 | All other expenses Total functional expenses. Add lines 1 through 24e | 0 13,162,279 | 0 13,154,249 | 0 8,030 | 0 |
| 26 | Joint costs. Complete this line only if the | 13,102,277 | 13,134,247 | 0,030 | 0 |
| | organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if | | | | |
| | following SOP 98-2 (ASC 958-720) | | | | |
| | | | | | 000 |

Part X Balance Sheet

| | | Check if Schedule O contains a response or note to any line in this Pa | rt X | | |
|-----------------------------|----------|--|---------------------------------|----------|---------------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash-non-interest-bearing | | 1 | |
| | 2 | Savings and temporary cash investments | 11,484,598 | 2 | 13,675,074 |
| | 3 | Pledges and grants receivable, net | | 3 | |
| | 4 | Accounts receivable, net | | 4 | |
| | 5 | Loans and other receivables from any current or former officer, director, | | | |
| | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | | controlled entity or family member of any of these persons | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined | | | |
| | | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | |
| ets. | 7 | Notes and loans receivable, net | | 7 | |
| Assets | 8 | Inventories for sale or use | | 8 | |
| ⋖ | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | _ | basis. Complete Part VI of Schedule D 10a | | | |
| | b | Less: accumulated depreciation 10b | | 10c | |
| | 11 | Investments—publicly traded securities | 9,981,573 | 11 | 11,451,967 |
| | 12 | Investments—other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments—program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | 93,578 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 21,466,171 | 16 | 25,220,619 |
| | 17 | Accounts payable and accrued expenses | | 17 18 | |
| | 18 19 | Grants payable | 11 20/ 550 | 19 | 12 702 550 |
| | 20 | | 11,396,559 | 20 | 12,702,558 |
| | 21 | Tax-exempt bond liabilities | | 21 | |
| " | 22 | Loans and other payables to any current or former officer, director, | | 21 | |
| ţį | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| þi | | controlled entity or family member of any of these persons | | 22 | |
| Liabilities | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X | | | |
| | | of Schedule D | 24,807 | 25 | 31,682 |
| | 26 | Total liabilities. Add lines 17 through 25 | 11,421,366 | 26 | 12,734,240 |
| Š | | Organizations that follow FASB ASC 958, check here | | | |
| nce. | | and complete lines 27, 28, 32, and 33. | | | |
| aga | 27 | Net assets without donor restrictions | 0 | 27 | 0 |
| Ä | 28 | Net assets with donor restrictions | 10,044,805 | 28 | 12,486,379 |
| ğ | | Organizations that do not follow FASB ASC 958, check here | | | |
| Net Assets or Fund Balances | | and complete lines 29 through 33. | | | |
| S | 29 | Capital stock or trust principal, or current funds | | 29 | |
| set: | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| As | 31 | Retained earnings, endowment, accumulated income, or other funds . | | 31 | |
| e E | 32 | Total net assets or fund balances | 10,044,805 | 32 | 12,486,379 |
| Z | 33 | Total liabilities and net assets/fund balances | 21,466,171 | 33 | 25,220,619 |

| Part | XI Reconciliation of Net Assets | | | | | |
|------|--|--------|-------|----|----------|--------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | • | 13,71 | 9,701 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | • | 13,16 | 2,279 |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 55 | 7,422 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | • | 10,04 | 4,805 |
| 5 | Net unrealized gains (losses) on investments | 5 | | | 98 | 4,842 |
| 6 | Donated services and use of facilities | 6 | | | | 0 |
| 7 | Investment expenses | 7 | | | | 0 |
| 8 | Prior period adjustments | 8 | | | 89 | 9,310 |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0 |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | | • | 12,48 | 6,379 |
| Part | XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | \Box |
| | | | _ | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex | plain | on | | | |
| | Schedule O. | | | | | |
| 2a | J , , , , , , , , , , , , , , , , , , , | | | a | | ~ |
| | If "Yes," check a box below to indicate whether the financial statements for the year were con | npiled | d or | | | |
| | reviewed on a separate basis, consolidated basis, or both. | | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | b | ~ | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audit | ed o | n a | | | |
| | separate basis, consolidated basis, or both. | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accounta | | | C. | ~ | |
| | If the organization changed either its oversight process or selection process during the tax year, exchedule O. | cplain | on | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set for | th in | the | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | a | ~ | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | udits | . 3 | b | ' | |

Form **990** (2023)

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

| | | STUDENT DEVELOPMENT FU | | | | | 03-03 | |
|--------|---|--|-------------------------|---|---------------|--------------------------------------|---|---|
| Pai | | Reason for Public Char | | | | | | ons. |
| The o | • | ation is not a private founda | | , | | - | • | |
| 1 | | church, convention of church | | | | | 0(b)(1)(A)(i). | |
| 2 | | school described in section | | • | - | - | | |
| 3 | | nospital or a cooperative hos | | | | | | |
| 4 | _ | medical research organization spital's name, city, and state | • | onjunction with a hosp | oital desc | ribed in s | section 170(b)(1)(A) | (iii). Enter the |
| 5 | | organization operated for ction 170(b)(1)(A)(iv). (Com | | college or university | owned o | r operate | ed by a government | al unit described in |
| 6 7 | ✓ An | federal, state, or local govern organization that normally scribed in section 170(b)(1) | receives a subs | tantial part of its sup | | | | n the general public |
| 8 | □ A c | community trust described in | n section 170(b) | (1)(A)(vi). (Complete I | Part II.) | | | |
| 9 | or un | agricultural research organi university or a non-land-gra iversity: | nt college of agr | iculture (see instruction | ons). Ente | r the nan | ne, city, and state of | the college or |
| 10 | An organization that normally receives (1) more than 33½% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33½% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2) . (Complete Part III.) | | | | | | | |
| 11 | ☐ An | organization organized and | operated exclus | sively to test for public | c safety. S | See sect i | ion 509(a)(4). | |
| 12 | on | organization organized and e or more publicly supported box on lines 12a through 12 | d organizations d | escribed in section 50 | 09(a)(1) o | r section | 509(a)(2). See secti | on 509(a)(3). Check |
| а | | Type I. A supporting organithe supported organization supporting organization. Y o | (s) the power to | regularly appoint or e | lect a ma | jority of t | | |
| b | | Type II. A supporting organization(s). You must | the supporting o | rganization vested in | the same | | | |
| С | | Type III functionally integ its supported organization(| | | | | | ally integrated with, |
| d | | Type III non-functionally i that is not functionally integrequirement (see instruction | grated. The orga | nization generally mus | st satisfy | a distribu | ıtion requirement an | |
| е | | Check this box if the organ functionally integrated, or 1 | | | | | | e II, Type III |
| f | | er the number of supported o | | | | | | |
| g | Prov | ride the following information | about the supp | orted organization(s). | | | | |
| | (i) Nam | ne of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1–10 above (see instructions)) | listed in you | rganization ur governing ment? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | | Yes | No | | |
| (A) | | | | | | | | |
| (B) | | | | | | | | |
| (C) | | | | | | | | |
| (D) | | | | | | | | |
| (E) | | | | | | | | |
| | | | | | | | | |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Secti | on A. Public Support | quality ariao | 1 110 10010 110 | tou bolow, pi | case comple | to r art m., | _ |
|----------------|---|------------------------------------|---------------------------------|----------------------------------|-----------------------------------|--|--------------------------------|
| | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 6,852,762 | 7,434,153 | 10,038,133 | 10,205,782 | 13,330,920 | 47,861,750 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | 0 | 0 | 0 | 0 | 0 | 0_ |
| 4 | Total. Add lines 1 through 3 | 6,852,762 | 7,434,153 | 10,038,133 | 10,205,782 | 13,330,920 | 47,861,750 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 13,175,170 |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 34,686,580 |
| Secti | on B. Total Support | | | - | | • | |
| Calen | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 7 | Amounts from line 4 | 6,852,762 | 7,434,153 | 10,038,133 | 10,205,782 | 13,330,920 | 47,861,750 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 135,371 | 131,815 | 149,070 | 185,911 | 292,056 | 894,223 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 0 | 0 | 0 | 0 | 0 | 0 |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 12 13 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop he | organization's | | | | 12 ar as a section | 48,755,973 0 1 501(c)(3) |
| Secti | on C. Computation of Public Suppor | t Percentage |) | | | | |
| 14 | Public support percentage for 2023 (line 6 | | | | | 14 | 71.14 % |
| 15 | Public support percentage from 2022 Sch | | | | | 15 | 65.79 % |
| 16a | 33 ¹ / ₃ % support test—2023. If the organi | zation did not | check the box | on line 13, an | id line 14 is 33 | 3 ¹ /3% or more, | check this |
| b | box and stop here . The organization qua 33 ¹ / ₃ % support test—2022. If the organithis box and stop here . The organization | zation did not | check a box o | n line 13 or 16 | a, and line 15 | is 33 ¹ /3% or mo | ore, check |
| 17a | 10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the organization | eets the facts- facts-and-circu | and-circumsta ımstances tes | nces test, che t. The organiz | eck this box a ation qualifies | nd stop here . as a publicly | Explain in supported |
| b | 10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization | n meets the fa facts-and-circ | cts-and-circur cumstances te | nstances test, st. The organi | check this bozation qualifies | x and stop her s as a publicly | e. Explain supported |
| 18 | Private foundation. If the organization of instructions | did not check | a box on line | 13, 16a, 16b, | 17a, or 17b, | check this box | x and see |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | , , - | | , | |
|--------|--|------------------------|--------------------|-------------------|-------------------|---------------------------------------|--------------------|
| Calen | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | . , | | , | , | , | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| _ | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| 3 | organization's tax-exempt purpose | | | | | | |
| 3 | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| _ | • | | | | | | |
| с 8 | Add lines 7a and 7b | | | | | | |
| U | line 6.) | | | | | | |
| Secti | on B. Total Support | | | | | | |
| | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 9 | Amounts from line 6 | (0,7 = 0 + 0 | (0) = 0 = 0 | (0, 2021 | (0, 2022 | (0, =0=0 | (-) |
| 10a | | | | | | | |
| | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| 12 | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | organization' | s first_second | third fourth | or fifth tax ve | l Par as a sectio | n 501(c)(3) |
| | organization, check this box and stop he | • | | | - | | . , . , |
| Secti | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2023 (line 8 | 3, column (f), c | livided by line | 13, column (f)) | | 15 | % |
| 16 | Public support percentage from 2022 Sch | | | | | | % |
| Secti | on D. Computation of Investment In | come Perce | ntage | | | · · · · · · · · · · · · · · · · · · · | |
| 17 | Investment income percentage for 2023 (| line 10c, colun | nn (f), divided b | by line 13, colu | ımn (f)) | 17 | % |
| 18 | Investment income percentage from 2022 | | | | | | % |
| 19a | 331/3% support tests-2023. If the organ | | | | | | |
| | 17 is not more than $33^{1}/_{3}\%$, check this box | and stop here . | . The organizati | on qualifies as | a publicly supp | orted organizat | ion |
| b | 331/3% support tests-2022. If the organize | | | | | | |
| | line 18 is not more than 331/3%, check this l | box and stop h | ere. The organ | ization qualifies | s as a publicly s | upported orgar | ization . |
| 20 | Private foundation. If the organization di | d not check a | box on line 14 | , 19a, or 19b, o | check this box | and see instru | ctions . \square |

Schedule A (Form 990) 2023 Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

| Secti | on A. All Supporting Organizations | | | |
|-------|---|----------|-----|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3b 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or | | | |
| | benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i> | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to | | | |

determine whether the organization had excess business holdings.)

Schedule A (Form 990) 2023 Page 5 Part IV **Supporting Organizations** (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete **line 2** below. The organization is the parent of each of its supported organizations. *Complete line 3 below.* С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). 2 Activities Test. Answer lines 2a and 2b below. Yes No Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer lines 3a and 3b below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI. 3a

Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

3b

Schedule A (Form 990) 2023 Page **6**

| | | | | . ago - |
|------|--|--------|----------------------------|-----------------------------|
| Part | Type III Non-Functionally Integrated 509(a)(3) Supporting Org | jani | izations | |
| 1 | \Box Check here if the organization satisfied the Integral Part Test as a qualifying | | | |
| | instructions. All other Type III non-functionally integrated supporting organ | nizat | ions must complete Sect | |
| Sect | tion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7_ | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | tion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | tion C—Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | ☐ Check here if the current year is the organization's first as a non-functional | ally i | integrated Type III suppor | ting organization |
| | (see instructions). | | | |

Schedule A (Form 990) 2023 Page 7

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2023 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) Section E—Distribution Allocations (see instructions) **Underdistributions Distributable Excess Distributions** Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2023 a From 2018 From 2019 **c** From 2020 **d** From 2021 **e** From 2022 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2023 distributable amount Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2023 from Section D, line 7: Applied to underdistributions of prior years Applied to 2023 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result 5 greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2024. Add lines 3j and 4c. Breakdown of line 7: Excess from 2019 . . . Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . . Excess from 2023 . . .

Schedule A (Form 990) 2023 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part Part VI III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

| VERM | ONT STUDENT DEVELOPMENT FUND INC | | 03-0367034 |
|------|---|---|---|
| Par | t I Organizations Maintaining Donor Advi | sed Funds or Other Similar Fund | s or Accounts |
| | Complete if the organization answered " | Yes" on Form 990, Part IV, line 6. | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) . | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor a | | |
| | funds are the organization's property, subject to the | | |
| 6 | Did the organization inform all grantees, donors, ar | | |
| | only for charitable purposes and not for the benefit | | · · · · |
| | conferring impermissible private benefit? | | · · · · · · · · Yes No |
| Par | | | |
| | Complete if the organization answered " | | |
| 1 | Purpose(s) of conservation easements held by the c | | |
| | Preservation of land for public use (for example, recreated) | | |
| | Protection of natural habitat | ☐ Preservation of | f a certified historic structure |
| • | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization hel easement on the last day of the tax year. | d a qualified conservation contribution | |
| | · · | | Held at the End of the Tax Year |
| а | | | |
| b | Total acreage restricted by conservation easements | | |
| Ç | Number of conservation easements on a certified hi | | |
| d | Number of conservation easements included on line on a historic structure listed in the National Register | | |
| 2 | Number of conservation easements modified, trans | | _u |
| 3 | tax year | sierred, released, extilliguished, or terri | illiated by the organization during the |
| 4 | Number of states where property subject to conserv | vation easement is located | |
| 5 | Does the organization have a written policy reg | | ection, handling of |
| | violations, and enforcement of the conservation eas | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspec | ting, handling of violations, and enforcing | conservation easements during the year |
| | g, mepoo | | , concentation caconicine daming the year |
| 7 | Amount of expenses incurred in monitoring, inspecting | g, handling of violations, and enforcing o | conservation easements during the year |
| | , , , , , , , , , , , , , , , , , , , | | Ç , |
| 8 | Does each conservation easement reported on line | 2d above satisfy the requirements of s | section 170(h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports co | | |
| | sheet, and include, if applicable, the text of the foot | • | tements that describes the |
| | organization's accounting for conservation easemen | | |
| Part | | | Other Similar Assets |
| | Complete if the organization answered " | | |
| 1a | If the organization elected, as permitted under FAS | | |
| | of art, historical treasures, or other similar assets | • | • |
| | service, provide in Part XIII the text of the footnote t | | |
| b | If the organization elected, as permitted under FAS | | |
| | art, historical treasures, or other similar assets held | · · | earch in furtherance of public service, |
| | provide the following amounts relating to these item | | Φ. |
| | (i) Revenue included on Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part XIf the organization received or held works of art, | | \$ |
| 0 | (II) Assets included in Form 990, Part X | historical transuras or attack size!! | \$ |
| 2 | following amounts required to be reported under FA | Tilstorical treasures, or other similar a | assets for illiancial gain, provide the |
| _ | | AGO 300 relating to these items. | Φ |
| а | Revenue included on Form 990, Part VIII, line 1 | | |

b Assets included in Form 990, Part X .

| Schedu | le D (Form 990) 2023 | | | | | Page 2 |
|--------|--|----------------------|-----------------------|---------------------|----------------------|---------------------|
| Part | Organizations Maintaining | Collections of A | Art, Historical T | reasures, or O | ther Similar Ass | ets (continued) |
| 3 | Using the organization's acquisition, a collection items (check all that apply). | accession, and oth | ner records, chec | k any of the follow | ving that make sig | nificant use of its |
| а | Public exhibition | | d □ Loan | or exchange prog | ram | |
| b | Scholarly research | | e 🗌 Other | | | |
| C | ☐ Preservation for future generations | i | | | | |
| 4 | Provide a description of the organizat XIII. | | nd explain how tl | hey further the org | ganization's exemp | ot purpose in Par |
| 5 | During the year, did the organization assets to be sold to raise funds rather | | | | | ☐ Yes ☐ No |
| Part | IV Escrow and Custodial Arra | ingements | | | | |
| | Complete if the organization 990, Part X, line 21. | | | | | |
| 1a | Is the organization an agent, trustee, included on Form 990, Part X? | | | | | ☐ Yes ☐ No |
| b | If "Yes," explain the arrangement in Pa | art XIII and comple | te the following ta | able | | |
| | | | | | Am | ount |
| С | Beginning balance | | | 10 | ; | |
| d | Additions during the year | | | 10 | 1 | |
| е | Distributions during the year | | | 16 |) | |
| f | Ending balance | | | | | |
| 2a | Did the organization include an amour | nt on Form 990, Pa | ırt X, line 21, for e | scrow or custodia | I account liability? | ☐ Yes ☐ No |
| b | If "Yes," explain the arrangement in Pa | art XIII. Check here | if the explanation | n has been provid | ed in Part XIII . | 🗆 |
| Par | t V Endowment Funds | | | | | |
| | Complete if the organization | answered "Yes" | on Form 990, F | Part IV, line 10. | | |
| | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| 1a | Beginning of year balance | 10,944,115 | 9,516,510 | 10,307,447 | 8,531,876 | 7,102,391 |
| b | Contributions | 580,560 | 675,556 | 691,230 | 156,892 | 1,110,067 |
| С | Net investment earnings, gains, and | | | | | |
| | losses | 1,377,857 | 901,555 | -1,237,182 | 1,854,543 | 562,334 |
| d | Grants or scholarships | 416,153 | 149,506 | 244,985 | 235,864 | 242,916 |
| е | Other expenditures for facilities and | | | | | |
| | programs | 0 | 0 | 0 | 0 | 0 |
| f | Administrative expenses | 0 | 0 | 0 | 0 | 0 |
| g | End of year balance | 12,486,379 | 10,944,115 | 9,516,510 | 10,307,447 | 8,531,876 |
| 2 | Provide the estimated percentage of t | he current year en | d balance (line 1g | , column (a)) held | as: | |
| а | Board designated or quasi-endowmer | nt o 9 | 6 | | | |
| b | Permanent endowment 92 | | | | | |
| С | Term endowment 8 % | | | | | |
| | The percentages on lines 2a, 2b, and | 2c should equal 10 | 00%. | | | |
| 3a | Are there endowment funds not in the | e possession of the | e organization tha | at are held and ac | lministered for the | |
| | organization by: | | | | | Yes No |
| | (i) Unrelated organizations? | | | | | 3a(i) 🗸 |
| | (ii) Related organizations? | | | | | 3a(ii) ✓ |
| b | If "Yes" on line 3a(ii), are the related or | rganizations listed | as required on So | chedule R? | | 3b |
| 4 | Describe in Part XIII the intended uses | of the organizatio | n's endowment fu | unds. | | |
| Part | VI Land, Buildings, and Equip | ment | | | | |
| | Complete if the organization | answered "Yes" | on Form 990, F | Part IV, line 11a. | See Form 990, F | art X, line 10. |
| | Description of property | (a) Cost or oth | | | Accumulated | (d) Book value |
| | | (investme | ent) (o | ther) d | epreciation | |
| 1a | Land | | | | | |
| b | Buildings | | | | | |
| C | Leasehold improvements | | | | | |
| d | Equipment | | | | | |
| e | Other | | | | | |
| | Add lines 1a through 1e. (Column (d) n | nust equal Form 99 | 00, Part X, line 100 | c, column (B)) . | | |

| Part VII | Investments – Other Securities | | • |
|----------------|--|-----------------------|--|
| | Complete if the organization answered "Yes" on Form 990, Par | t IV, line 11b. See F | Form 990, Part X, line 12. |
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial | derivatives | | |
| (2) Closely h | neld equity interests | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | (1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4 | | |
| | mn (b) must equal Form 990, Part X, line 12, col. (B)) | | |
| Part VIII | Investments—Program Related | + IV / II: 44 - O F | 000 Davit V. lina 10 |
| | Complete if the organization answered "Yes" on Form 990, Par | | |
| | (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | mn (b) must equal Form 990, Part X, line 13, col. (B)) | | |
| Part IX | Other Assets | | |
| raitix | Complete if the organization answered "Yes" on Form 990, Par | t IV line 11d See F | Form 990 Part X line 15 |
| | (a) Description | 117, 11110 1110. 0001 | (b) Book value |
| (1) | (a) Dood lipitor | | (2) 2001. Taliao |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Colu | mn (b) must equal Form 990, Part X, line 15, col. (B)) | | |
| Part X | Other Liabilities | | |
| | Complete if the organization answered "Yes" on Form 990, Par | t IV, line 11e or 11f | . See Form 990, Part X, |
| | line 25. | | |
| 1. | (a) Description of liability | | (b) Book value |
| (1) Federal in | ncome taxes | | 0 |
| | ed cash receipts | | 500 |
| (3) Due to a | ffiliated organization VSAC | | 31,182 |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | (A) more than 15 may 2000 B 1 V II 25 F 1 (2) | | |
| | mn (b) must equal Form 990, Part X, line 25, col. (B)) | | 31,682 |
| | r uncertain tax positions. In Part XIII, provide the text of the footnote to the org s liability for uncertain tax positions under FASB ASC 740. Check here if the te | | |

Schedule D (Form 990) 2023 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Part XI Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements . . . 14,704,543 2 Amounts included on line 1 but not on Form 990. Part VIII. line 12: Net unrealized gains (losses) on investments 984,842 Donated services and use of facilities 0 Recoveries of prior year grants 0 Other (Describe in Part XIII.) 0 Add lines 2a through 2d 2e 984,842 3 3 Subtract line 2e from line 1 13,719,701 Amounts included on Form 990. Part VIII. line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 4b 0 Add lines 4a and 4b 4c 0 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 13,719,701 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Part XII Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 13,162,279 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 2a 0 Prior year adjustments 2b 0 Other losses 2c 0 Other (Describe in Part XIII.) 0 Add lines 2a through 2d . . . 2e 3 3 Subtract line 2e from line 1 13,162,279 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 Other (Describe in Part XIII.) 4b 0 Add lines **4a** and **4b** 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 13,162,279 **Supplemental Information** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part V, Line 4 - The Organization's endowment funds are used as directed by the donors to hold and invest and to provide scholarships for the higher education of Vermont students.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

| Name of the organization | | | | | | | Employer | identification number |
|---|-------------------------------------|-------------------------------------|--------------------------------------|-------------------------------------|---|---------------------------------------|----------------|------------------------------------|
| VERMONT STUDENT DEVELOPMENT | FUND INC | | | | | | | 03-0367034 |
| Part I General Information | on Grants and | Assistance | | | | | • | |
| 1 Does the organization mainta | | | unt of the grants o | r assistance, the g | rantees' eligibility f | or the grants or a | ssistance | e, and |
| the selection criteria used to | • | | | | | | | · · 🗸 Yes 🗌 No |
| 2 Describe in Part IV the organi | | | | | | | | |
| Part II Grants and Other As Part IV, line 21, for an | ssistance to Do y recipient that | mestic Organiz received more the | cations and Don nan \$5,000. Part | nestic Governm Il can be duplica | ents. Complete in ated if additional s | f the organization space is needed | on answe d. | ered "Yes" on Form 990 |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description noncash assist | I | (h) Purpose of grant or assistance |
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| (6) | | | | | | | | |
| (7) | | | | | | | | |
| (8) | | | | | | | | |
| (9) | | | | | | | | |
| (10) | | | | | | | | |
| (11) | | | | | | | | <u> </u> |
| (12) | | | | | | | | |
| 2 Enter total number of section3 Enter total number of other o | | | | | | | | |

Schedule I (Form 990) 2023

| Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. | | | | | | | |
|---|----------------------------|--------------------------|----------------------------------|---|---------------------------------------|--|--|
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance | | |
| 1 Scholarships-Federal Programs | 723 | 2,295,025 | 0 | | | | |
| 2 Scholarships-Vermont State Programs | 1433 | 7,023,502 | 0 | | | | |
| 3 Scholarships-Private Annual | 1248 | 3,524,982 | 0 | | | | |
| 4 Scholarships-Private Termed Endowments | 21 | 69,868 | 0 | | | | |
| 5 Scholarships-Private Permanent Endowments | 102 | 240,872 | 0 | | | | |
| 6 | | | | | | | |
| 7 | Ala a i a fa mas a ti a sa | or and in Death lin | - O. Dart III alaman | | | | |
| Part IV Supplemental Information. Provide | | <u> </u> | | | | | |
| Schedule I, Part I, Line 2 - The awarding of scholarships donors' directives. VSAC maintains a complete staff of e | | | | | | | |
| Additionally, all funds received from the Federal program | | | - | | | | |
| those donors' request and all scholarship expenditures | | | | | | | |
| to the higher education institution selected by the recipi | ent. In the few case | es where this is not the | donors' wish VSDF and | d VSAC work to encourage th | nis practice. | | |
| | | | | | | | |
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| | | | | | | | |

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

VERMONT STUDENT DEVELOPMENT FUND INC

Employer identification number 03-0367034

| Par | Questions Regarding Compensation | | | |
|-----|---|----|-----|----|
| 4. | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use | | | |
| | ☐ Travel for companions ☐ Payments for business use of personal residence | | | |
| | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees | | | |
| | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | |
| | explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all | | | |
| | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line | | | |
| | 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the | | | |
| | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a | | | |
| | related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | ☐ Compensation committee ☐ Written employment contract | | | |
| | ☐ Independent compensation consultant ☐ Compensation survey or study | | | |
| | ☐ Form 990 of other organizations ☐ Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | ~ |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | ~ |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | ~ |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the revenues of: | | | |
| а | The organization? | 5a | | ~ |
| b | Any related organization? | 5b | | ~ |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| _ | For pareone listed on Form 000 Part VII Coation A line to did the agreement on pay or accompany | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | ~ |
| b | Any related organization? | 6b | | ~ |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed | | | |
| ' | payments not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | ~ |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | |
| | in Part III | 8 | | ~ |
| | | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | ĺ |

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| Base | Note: The sum of columns (b)(i)-(iii) to | 1 000 | (B) Breakdown of W-2 ar | | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--|--|-------|-------------------------|--------|------------|--------------------|----------------|----------------------|---|
| CEOR | | | | | reportable | other deferred | | | in column (B) reported as deferred on prior |
| Thomas A Little, VP & General (ii) 293,052 17,601 16,741 39,847 30,662 377,003 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Course | 1 | (ii) | 293,052 | 17,601 | 16,741 | 39,547 | 30,262 | 397,203 | 0 |
| Michael R Stuart, VP of Finance (0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Thomas A Little, VP & General | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Michael R Stuart, VP of Finance (0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2 Counsel | (ii) | | | 7,258 | 28,300 | 22,887 | 295,392 | 0 |
| Marilyn J Carglin, IVP of Financial (i) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Michael D Stuart VD of Einance | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Marilyn J Carglin, IVP of Financial (i) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 3 & CFO | (ii) | 109,035 | 6,902 | 0 | 11,992 | 30,035 | 157,964 | 0 |
| Patrick J Leduc, VP & COO | Marilyn I Caraill VD of Financial | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Patrick J Leduc, VP & COO | 4 Aid Services and Research | (ii) | 107,841 | 11,909 | 5,707 | 12,277 | 18,576 | 156,310 | 0 |
| 5 (ii) 207,806 11,909 2,322 26,303 42,087 290,427 0 6 (ii) | Patrick J Leduc, VP & COO | (i) | | 0 | 0 | | 0 | | 0 |
| 6 (ii) (ii) (iii) | 5 | (ii) | 207,806 | 11,909 | 2,322 | 26,303 | 42,087 | 290,427 | |
| 7 (ii) (iii) | | (i) | | | | | | | |
| 7 (ii) | 6 | (ii) | | | | | | | |
| 8 (i) (ii) (iii) (| | (i) | | | | | | | |
| 8 (i) (i) (ii) (iii) (ii | 7 | (ii) | | | | | | | |
| 9 (ii) | | (i) | | | | | | | |
| 9 (i) (i) (ii) (iii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiiii) (iiiiii) (iiiiiii) (iiiiiiii | 8 | (ii) | | | | | | | |
| 10 | | (i) | | | | | | | |
| 10 (i) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii | 9 | (ii) | | | | | | | |
| (i) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii | | (i) | | | | | | | |
| 11 (ii) (ii) (iii) (iiii) (iiiii) (iiiiiiii | 10 | (ii) | | | | | | | |
| 12 (i) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii | | (i) | | | | | | | |
| 12 (ii) (iii) (iii) (iii) (iiii) (iiii) (iiiiii) (iiiiiiii | 11 | (ii) | | | | | | | |
| (i) (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii | | (i) | | | | | | | |
| 13 (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii | 12 | (ii) | | | | | | | |
| (i) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii | | (i) | | | | | | | |
| (i) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii | 13 | (ii) | | | | | | | |
| 15 (i) (ii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiiiii) (iiiiii) (iiiiiiii | | (i) | | | | | | | |
| 15 (ii) | 14 | (ii) | | | | | | | |
| | | (i) | | | | | | | |
| | 15 | (ii) | | | | | | | |
| 16 (ii) | | | | | | | | | |
| | 16 | (ii) | | | | | | | |

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II, Also complete this part

| or any additional information. Schedule J, Part I, Line 3 - VSDF's CEO is recruited, employed and compensated by a related organization, the Vermont Student Assistance Corporation (VSAC). This related | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| or any additional information. Schedule J. Part I. Line 3 · SSDF's CEO is recruited, employed and compensated by a related organization, the Vermont Student Assistance Corporation (VSAC). This related organization uses the following to establish and document the compensation of the CEO: compensation survey, written employment contract, and approval of the Board of Directors. | | | | | | | | | |
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SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

| Name of the organization | Employer identification number |
|--|------------------------------------|
| VERMONT STUDENT DEVELOPMENT FUND INC | 03-0367034 |
| Form 990, Part VI, Section B, Line 11b - This return is prepared by the Controller and is reviewed by the Vio | ce President & CFO and the Vice |
| President & Chief Legal Counsel. A complete copy of the Form 990 is presented and reviewed by manager | ment with the Audit Committee of |
| the Board of Directors prior to filing. A complete copy of the Form 990 is also made available to the full Bo | ard of Directors prior to filing. |
| | |
| Form 990, Part VI, Section B, Line 12c - On an annual basis each Board member and officer is required to | complete a questionnaire |
| disclosing any relationships which might violate the Organization's policy regarding conflicts of interest. I | |
| exist the Organization would conduct a follow-up investigation and take appropriate steps to insure that the | ne conflict relationship did not |
| continue or persist. | |
| | |
| Form 990, Part VI, Section C, Line 19 - VSDF is governed by the policies and decisions of the Vermont Stu | |
| (VSAC) and is a component unit of that entity. Consequently the financial statements of VSDF are consolid | |
| consolidated annual audited financial statements are available on the website www.vsac.org. Quarterly un | |
| VSDF are also available at this same site. VSAC's and VSDF's governing documents and conflicts of interesting the State of Version and will be produced by the state of Version and will be produced by the state of Version and will be produced by the state of Version and West Sta | est policies are public records of |
| the State of Vermont and will be made available upon request. | |
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Schedule O, Statement 1

VERMONT STUDENT DEVELOPMENT FUND INC

Form: Form 990 (2023) EIN: 03-0367034
Page: 2 Part III, Line 1

Mission Description

Description

their community, and for our shared world. We partner closely with our donors to create scholarship funds that reflect their personal and philanthropic values as well as their financial goals, so they can help open the doors to higher education for others. We administer all scholarships through VSAC, with ongoing support that makes managing a scholarship easy. VSAC currently awards about 13.2 million in scholarships through 149 award programs to 3,527 Vermonters.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

VERMONT STUDENT DEVELOPMENT FUND INC

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

03-0367034

| e if the organization | answered "Yes | on Form 990, Pa | rt IV, line 33. | - | | |
|--|--|--|---|---|---|--|
| Prim | (b) ary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct cont entity | |
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| | he organization | answered "Yes" o | n Form 990, Pa | ırt IV, line 34, bec | ause it h | ad |
| (b) Primary activity | | | | | Section 5 | g) 512(b)(13 rolled tity? |
| | | | | | Yes | No |
| Counseling and financial assistance to | VT | 501(c)(3) | 7 | N/A | | ~ |
| | | | | | | |
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| | ations. Complete if turing the tax year. (b) Primary activity Counseling and | (b) Primary activity Ations. Complete if the organization ring the tax year. (b) Primary activity (c) Legal domicile (sta or foreign country) Counseling and | (b) Primary activity (c) Legal domicile (state or foreign country) ations. Complete if the organization answered "Yes" or primary activity (b) Primary activity (c) Legal domicile (state or foreign country) (d) Exempt Code section Counseling and VT 501(c)(3) | Primary activity Legal domicile (state or foreign country) Total income Total income | (b) Counseling and VT (c) Legal domicile (state or foreign country) (c) Legal domicile (state or foreign country) (d) Total income End-of-year assets Total income End-of-year assets (d) Total income End-of-year assets (e) End-of-year assets Total income End-of-year assets (d) (e) End-of-year assets (e) End-of-year assets (f) End-of-year assets (e) End-of-year assets (f) Public charity status (if section 501(c)(3)) (f) Direct controlling entity | (b) Primary activity Legal domicile (state or foreign country) Total income End-of-year assets Direct contentity ations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it having the tax year. (b) Primary activity Legal domicile (state or foreign country) Exempt Code section (if section 501(c)(3)) Direct controlling entity Counseling and VT 501(c)(3) 7 N/A |

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| because it had one of more related organizations treated as a partitioning the tax year. | | | | | | | | | | | | |
|--|--------------------------------|--|-------------------------------|---|---------------------------------|--|-----|----------------------------|---|-------------|--------------------------------|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under | (f) Share of total income | (g) Share of end-of- year assets | | h) ortionate itions? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | i) eral or aging ner? | (k) Percentage ownership |
| | | country) | | sections 512-514) | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) | (c) Legal domicile (state or foreign country) | (d) | (e) | (f) | (g) Share of end-of-year assets | (h) Percentage ownership | Section 5 conti ent | (i) 512(b)(13) rolled tity? |
|--|-----|---|-----|-----|-----|---------------------------------------|--------------------------------|---------------------------|--------------------------------------|
| | | | | | | | | Yes | No |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
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| (5) | | | | | | | | | |
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| (7) | | | | | | | | | |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | , | Yes | No |
|-----|--|----------|----------|----------|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | 1a | | ~ |
| b | Gift, grant, or capital contribution to related organization(s) | 1b | | ~ |
| С | | 1c | | ~ |
| d | | 1d | | ~ |
| е | | 1e | | ~ |
| | | | | |
| f | Dividends from related organization(s) | 1f | | ~ |
| g | | 1g | | ~ |
| h | | 1h | | ~ |
| ï | | 1i | | <u> </u> |
| • | | '' 1j | | <u> </u> |
| J | Lease of facilities, equipment, of other assets to related organization(s) | ') | | |
| l, | Laces of facilities, equipment, or other coasts from related exceptration(s) | 41, | | ~ |
| ı. | | 1k | ~ | |
| | | 11 | - | |
| m | | 1m | / | |
| n | | 1n | / | |
| 0 | Sharing of paid employees with related organization(s) | 10 | ~ | |
| | | | | |
| р | | 1p | | |
| q | Reimbursement paid by related organization(s) for expenses | 1q | | |
| | | | | |
| r | | 1r | | |
| S | 1 1 7 6 77 | 1s | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction | thre | sholo | ds |
| | (a) (b) (c) (d) | | | |
| | Name of related organization Transaction Amount involved Method of determining a | amoun | t invol | ved |
| | type (a-3) | | | |
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| (1) | | | | |
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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | income (related, unrelated, excluded | ed 501(c)(3) | | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|------|--------------------------------------|--------------------------------|---|---|--------------|----|---------------------------------|--|-----------------------------------|----|---|---|----|--------------------------------|
| | | | | sections 512—514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
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| (14) | | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | | |

Page 5 Schedule R (Form 990) 2023 **Supplemental Information** Provide additional information for responses to questions on Schedule R. See instructions.